FY 2020 Business Development Board of Martin County Business Plan & Budget



Approved by BDBMC Board – 8/14/ 2019
Approved by Martin County Board of County Commissioners – 9/24/2019
Approved Involvement by Investment – 11/13/2019



VISION

Martin County will be recognized as a distinct, prosperous, entrepreneurial community.

MISSION

"To champion and strengthen Martin County's economy."

GOALS

Top 10 Community in Southeast Florida for Business Start-Ups Top 10 Community in Southeast Florida Jobs-Population Ratio Top 10 Community in Southeast Florida for Announced Economic Development Projects

OBJECTIVES

Grow Our Leading Industries and Accelerate Entrepreneurship
Build the Next Generation of Talent for Martin County's Evolving Economy
Be More Business Friendly
Increase Martin County's Attractiveness to Owners, Earners, Learners and Business Visitors
Increase the Nonresidential Tax Base in Martin County

What is Economic Development?

"A process that influences growth and restructuring of an economy to enhance the economic well-being of a community."

- International Economic Development Council

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FY 2020 BUSINESS PLAN OVERVIEW

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Martin County Board of County Commissioners Liaison

Commissioner Harold Jenkins

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Joan K. Goodrich Executive Director Kate Muscarella Office Manager Everyday Martin County competes against cities in the Treasure Coast and the Southeast Florida region to attract and retain talent, customers, visitors, opportunities and business investments that bring better jobs, tax base and invaluable community benefits

Recently, the Business Development Board of Martin County (BDBMC), in conjunction with the Martin County Board of County Commissioners and other partners, began to ask how it can accelerate the work of economic development and become a leader in the 21st century economy by respecting and leveraging its distinctiveness while growing its competitiveness for economic prosperity, vibrancy and resiliency.

This enhanced strategic thinking comes at an opportune time as the BDBMC seeks to renew its contract with the Martin County Board of County Commissioners to deliver economic development services as it has done since its inception and founding in 1991 by the Economic Council, Martin County-Stuart Chamber of Commerce, Hobe Sound Chamber of Commerce, Indiantown Chamber of Commerce, Jensen Beach Chamber of Commerce, Palm City Chamber of Commerce with political and funding support from Martin County.

The FY 2020 Business Plan and Budget is focused primarily on accomplishing: 1) Realigning more resources towards core business of strengthening and diversifying Martin County's economy and economic base; 2) Reestablishing PR-Communications capacity to help build Martin County's market reputation and the organization's local value proposition; and; 3) Diversifying and growing revenues to leverage the County's investment in economic development while increasing the needed economic development champions, leaders and volunteers to help execute the business plan.

The Business Plan also begins to provide a refined framework for strengthening Martin County's economy moving forward. Growing leading and emerging industries, accelerating entrepreneurship, building the next generation of talent, being more business friendly, increasing our attractiveness to owners, earners, learners and business visitors and increasing the nonresidential tax base in Martin County is part of our recipe for long-term economic success and prosperity.

Finally, renewed and stronger partnerships and united economic leadership is needed and the BDBMC stands committed to bringing together the best and brightest minds of our community to develop a common vision and a common set of goals. By doing so, we will increase our effectiveness and the efficiency of tax dollars and private investments. The Business Development Board of Martin County welcomes your engagement and encourages your support.

Joan K. Goodrich, Executive Director Business Development Board of Martin County

^{*}As of July 25, 2019

FY 2020 BUSINESS PLAN: CROSS-CUTTING STRATEGIES

1. Improve the telling of the Martin County business story and value-added services of the BDBMC through new, regular communications approaches and vehicles including *Economic Matters* and social media (Facebook, LinkedIn, Instagram).

Lead: PRIC Support: All Timing: On-going Budget: \$30,000

2. Launch and maintain a new BDBMC website.

Lead: OM Support: ED Timing: 1Q Budget: Existing

- 3. Provide on-demand services to economic development leads, prospects and clients which ultimately result in:
 - a. 15 economic development announcements
 - b. Creation and/or retention of 450 jobs
 - c. Absorption/creation of 100,000 square feet of commercial/office/industrial/flex space
 - d. \$5 million of capital investment

Lead: All - Account management system **Timing:** On-going **Budget:** Existing

4. Conduct economic impact analysis, evaluate incentive applications and make recommendations as needed to Martin County Administration and Board of County Commissioners.

Lead: ED Support: EDC Timing: On-going Budget: Existing

5. Develop and begin instituting an engagement model which will attract more non-County and private-sector funding and leadership to support the work of the Business Development Board of Martin County and to build a volunteer base to help implement programs, activities and initiatives.

Lead: ED Support: Board Timing: 2Q Budget: \$5,000

FY 2019 BUSINESS PLAN: AREA SPECIFIC STRATEGIES

Business Development and Marketing

6. Continue to participate in the Research Coast Economic Development Coalition designed to market and brand the three counties on the Treasure Coast (Martin County, St. Lucie County, Indian River County) for national business investment and local development and redevelopment opportunities and attend up to two (2) outbound site selector trips.

Lead: ED Support: Timing: 1Q, 3Q Budget: \$15,000

7. Attend the Enterprise Florida Stakeholders and Board Meetings and strengthen the team's working relationship with the State of Florida which may result in building a more robust lead and prospect pipeline and economic development grant opportunities.

Lead: ED Support: EDC Timing: 1Q, 2Q, 3Q Budget: \$3,000

8. Assist the County's CRA team to attract new and expand existing business investment in the CRA districts including Golden Gate, Hobe Sound, Jensen Beach, Old Palm City, Port Salerno and Rio.

Lead: PM Support: Timing: 10 Budget: \$25,000

FY 2020 BUSINESS PLAN & BUDGET

9. Promote all Opportunity Zones in Martin County, attract new business and housing investments and tout their development and redevelopment-ready opportunities.

Lead: ED

Support:

Timing: Ongoing

Budget: Existing

10. Create a new brochure touting Martin County's education and workforce development assets.

Lead: PRIC

Support:

Timing: 20

Budget: \$2,500

11. Create a new market brochure touting Martin County's economic development assets and development and redevelopment opportunities.

Lead: PRIC

Support: ED

Timing: 10

Budget: \$2,500

Industry Retention and Expansion

12. Host two (2) industry roundtables to keep a pulse on the needs and trends associated with key industries such as marine and technology.

Lead: EDC

Support:

Timing: 10, 30

Budget: Existing

13. Visit 50 businesses and companies in Martin County to gauge business outlook, confidence, challenges and to identify any at risk businesses.

Lead: EDC

Support: Partners, Investors **Timing:** Ongoing

Budget: Existing

14. Participate in and attend meetings of the Treasure Coast Manufacturing Association and Marine Industries Association of the Treasure Coast.

Lead: EDC

Support:

Timing: Ongoing

Budget: \$1,500

15. Produce an annual Industry Appreciation event touting Martin County's existing business and industry.

Support: Board, Partners, Investors **Timing:** 10

Budget: \$15.000

Business Assistance and Entrepreneurship

16. Produce three (3) Business Accelerator Programs in cooperation with Indian River State College (IRSC) and the Small Business Development Center @ IRSC, award mini-grants to select participants who win pitch events and help fund Profit Mastery for current or prior BAP participants.

Lead: EDC

Support: Partners, Investors **Timing:** 1-30

Budget: \$30,000

17. Conduct an annual online business survey designed to explore perspectives, aspirations and concerns of business owners in Martin County.

Lead: EDC

Support: Partners, Investors **Timing:** 20

Budget: Existing

18. Distribute Small Business Resource Guides to more than 1,000 businesses with Business Tax Receipts in Martin County.

Lead: EDC

Support: AA

Timing: Monthly

Budget: \$

19. Study the entrepreneurial ecosystem in Martin County, make recommendations for improvements and recruit new in-area services and encourage the development of new entrepreneurial spaces and initiatives.

Lead: EDC

Support: Partners, Investors **Timing:** Ongoing

Budget: Existing

Talent and Workforce Development

20. Participate in regional workforce readiness activities on the Treasure Coast.

Lead: EDC **Support: Timing:** Ongoing **Budget:** Existing

21. Sponsor the Treasure Coast Skills Gap 2.0 study and promote it upon completion.

Lead: ED Support: PRIC Timing: 10 Budget: \$2,500

22. Enact new Memorandum of Understandings with Indian River State College and CareerSource Research

Coast.

Lead: ED Support: Timing: 2Q Budget: Existing

23. Conduct two (2) local workforce development roundtables with the manufacturing, aviation and/or marine

industries to create a clearer approach to talent development. **Lead:** EDC **Support:** AA **Timing:** 20, 40

Lead: EDC Support: AA Timing: 2Q, 4Q Budget: Existing

24. Monitor and participate in local activities and conversations designed to promote local workforce

development and provide market research and data as needed.

Lead: EDC Support: AA Timing: Ongoing Budget: Existing

Business Climate & Competitiveness (includes Economic Placemaking)

25. Support and assist the County team in applying for state and federal economic development grants to support the infrastructure plans for public and private commercial industrial properties ready for investment.

Lead: EDC **Support:** County, Partners **Timing:** Ongoing **Budget:** Existing

26. Work with the County and local partners to build a business case for reenacting the Property Tax Abatement Tool in time to be considered for a possible public referendum in August 2020.

Lead: ED **Support:** AA, County, Partners **Timing:** 4Q **Budget:** Existing

27. Review the Martin County Toolkit and make recommendations for improvements based on competitive analysis and market needs.

Lead: ED Support: EDC, County, Partners Timing: 2Q Budget: Existing

28. Develop a business case with funding partnerships to site and develop a new in-area Industry Training Center.

Lead: ED Support: County, Partners, Local Businesses Timing: 2Q Budget: Existing

29. Publish Martin County's Economy – Key Indicators to Watch semi-annually.

Lead: EDC Support: AA Timing: 2Q, 4Q Budget: Existing

Collaborative Partnerships and United Economic Leadership

30. Form a new Partner's Council designed to bring together the best and brightest economic development minds from the County, municipalities, chambers, redevelopment agencies, education, workforce development and business assistance organizations to work on common initiatives, leverage resources and share market intelligence in order to improve the economic development system in Martin County.

Lead: ED Support: AA Timing: Quarterly Budget: \$2,000

Key: AA = Administrative Assistant; ED = Executive Director; EDC = Economic Development Coordinator; OM = Office Manager; PRIC = Public Relations Independent Contractor

MARTIN COUNTY TOP INDUSTRY SECTORS

| Ranking | By Number of Business Establishments | By Number of Employees | By Sales |
|---------|---|--|--|
| 1 | Retail Trade | Healthcare and Social Services | Retail |
| 2 | Other: Personal Services | Retail | Wholesalers |
| 3 | Professional, Scientific, Technical | Accommodations and Food Services | Healthcare and Social Assistance |
| 4 | Construction | Other: Personal Services | Manufacturing |
| 5 | Healthcare and Social Services | Professional, Scientific, Technical | Construction |
| 6 | Real Estate and Rentals | Public Administration | Banking, Finance and Insurance |
| 7 | Accommodations and Food Services | Construction | Professional, Scientific, Technical |
| 8 | Banking, Finance and Insurance | Education | Arts, Sports, Entertainment & Recreation |
| 9 | Administrative and Support and Waste Management-Remediation | Arts, Sports, Entertainment & Recreation | Accommodations and Food Services |
| 10 | Manufacturing | Real Estate and Rentals | Real Estate and Retails |

Source: Info USA, May 2019 and Zoom Prospectors

FY 2020 BUSINESS PLAN & BUDGET

MARTIN COUNTY'S ECONOMY – KEY INDICATORS TO WATCH (8/11/2019)

| What Matters | Baseline | Most Recent | Desired Results | Actual Results | How We Are Doing |
|---|----------------|----------------|--------------------|-------------------|--|
| Improve Employmen | it in Martin C | ounty | | | |
| Total Employment (annual average) | 84,947 | 84,947 | ~1 | ~1 | State – 9,671,874 U.S. – 146,414,448 |
| Unemployment Rate (annual average) | 3.4% | 3.4% | \ | 5 | State – 3.4% U.S. – 3.8% |
| Total Labor Force, % Population Age 16 years+ | 72,113 44% | 72,113 44% | ~1 | 1 | State – 10,204,142, 49% U.S. – 106,202,271, 49% |
| % of High School Graduate or Higher, Age 25+ | 88.12% | 88.12% | ~1 | ~1 | State – 86.80% U.S86.80% |
| % of Bachelor's degree or Higher, Ages 25+ | 29.70% | 29.70% | ~1 | \ | State – 27.4% U.S. – 30% |
| % of Blue-Collar Workers | 38.9% | 38.9% | - | | State – 39.4% U.S. – 39.4% |
| % of White-Collar Workers | 61.1% | 61.1% | - | | State - 60.6% U.S 60.6% |
| Jobs Ratio, Jobs/Population | .52 | .52 | | | State – .47 U.S. – .45 |
| Improve Prosperity 1 | for All | | | | |
| \$ Per Capita Personal Income | \$79,104 | \$79,104 | ~1 | ~1 | State – \$47,684 U.S \$54,420 |
| Median Household Income | \$55,728 | \$55,728 | ~1 | 5 | State – \$51,707 U.S \$58,754 |
| Per Capita Income | \$38,128 | \$38,128 | ~1 | ~1 | State – \$29,729 U.S \$32,356 |
| Poverty Rate | 10.9% | 10.9% | ا م | | State – 14.3% U.S. – 12.8% |
| Grow Martin County' | s Economic F | Base | | | |
| Number of All Firms | 10,414 | 10,414 | 1 | ~ | State – 1,094,054 U.S. – 12,285,706 |

| | | | FY 2020 | BUSINESS PLAN & BUDGET |
|--|-------------------------------|----------------|--------------------------|--|
| % of Firms Employing < 20 Workers Total | 93% | 93% | - | State – U.S |
| % of Self-Employed Firms (Inc. and No Inc.) | 16.8% | 16.8% | 1 | State – 11.9% U.S. – 9.7% |
| Average Firm Size | 8 | 8 | ~ | State – 9 U.S 12 |
| \$ Gross Domestic Product and Productivity per Worker | \$6.53 Billion \$76,871 | \$6.53 Billion | ~ | State - \$1.036 Trillion \$107,115 U.S \$21.34 Trillion \$145,453 |
| Total Square Feet Commercial/Flex/ Industrial/Office | 13 Million | 13 Million | ~ | Flex – 587,558 Retail- 5,006,612 Industrial- 6,102,888 Office – 1,303,279 |
| Commercial Property Vacancy Rate | | | \ | Vacancy Rates: Flex (4%), Retail (9%), Industrial (5%), Office (6%) |
| \$ Annual Retail Supply | \$3.67 Billion | \$3.67 Billion | 1 | State – \$397.54 Billion U.S \$5.75 Trillion |
| \$ Annual Retail Demand | \$3.22 Billion | \$3.22 Billion | ~ | State – \$362.31 Billion U.S \$5.75 Trillion |
| Increase Martin Cour | ity's Attract | iveness to Ow | ers, Earners, Learner an | d Business Visitors |
| Total Population | 162,223 | 162,223 | pt . | State - 20,725,280 U.S 326,573,050 |
| Population Density, Population/Square Miles | 239.8 | | \ | State – 365.4 U.S. 90.7 |
| \$ Median Value Housing Owner- Occupied | \$263,681 | \$263,681 | | State – \$191,960 U.S \$201,842 |
| % Housing Vacant | 13.6% | 13.6% | \ | State - \$13.4% U.S. – 9.7% |
| \$ Median Gross Rent | \$1.049 | \$1,049 | | State - \$1,128 U.S \$1,012 |
| Total Beach Visitors | 1 Million | 1 Million | ~ | State – N/A U.S N/A |
| Total Visitors | N/A | N/A | <i>/</i> | State – 124.65 Million U.S. – 2.3 Billion |

Sources: U.S. Census Bureau, US Bureau of Economic Analysis, Data USA, Gale Business Demographics Now, State of Florida Labor Market Data, FPL Powering Florida Resource Center, CoStar, Martin County Office of Ocean Rescue, Business Development Board of Martin County

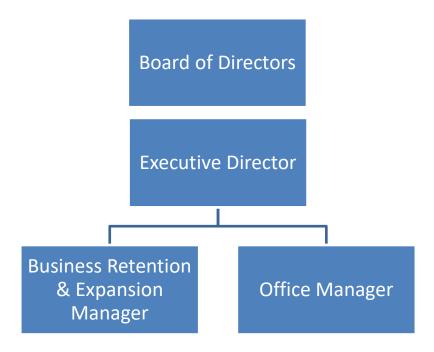
BUSINESS DEVELOPMENT BOARD OF MARTIN COUNTY OVERVIEW

Together with its partners, the Business Development Board of Martin County offers economic development project management assistance, site selection assistance, market data, community connections, business funding assistance (grants), financial incentives, small business and entrepreneurial assistance and workforce development liaison services to businesses and companies seeking to relocate, expand, remain and start-up in Martin County, Florida.

Current Business Model and Organization Chart

The Business Development Board of Martin County is funded primary through a 3-year contract with the Martin County Board of County Commissioners which commenced on April 1, 2017. County funding was \$400,000 in Year 1 and \$450,000 in Years 2 and 3. Currently, County funding represents approximately 90% of the organization's revenues which provides for three full-time equivalent positions and economic development programs and activities which have been in place for several years.

FY 2019 BDMBC Current Organization Chart



FY 2020 Business Model, Staffing Plan and Organization Chart

The Business Development Board continues negotiations with the Martin County Board of County Commissioners for a new proposed 10-year contract to deliver economic development programs and services to the community. The new commencement date of the contract is proposed for October 1, 2019.

The FY 2020 Business Plan and Budget also allows for the organization to evolve its revenue streams by enacting a new leadership engagement model which will add business volunteers and funding. It is proposed the BDBMC adds 2 part-time positions and reclassifies two existing FTE positions in order to better support the work of the FY 2020 business plan and align more resources to core business while building public relations-communications capacity. Total net new revenues to support this additional investment is estimated at \$66,250 from both non-County public and private sector investors.

Finally, it is noted the BDB's lease ends in April 2020 in its current location and staff will investigate options to maintain occupancy costs while accommodating some growth in staff, use of interns and the growing need for onsite meeting space for at least 25 people.

Proposed FY 2020 BDMBC Organization Chart Board of Directors Executive Director HR & Accounting Vendors 2 Economic Development Coordinators (F/T) Administrative Asst. (P/T) Public Relations Independent Contractor (P/T)

<u>Proposed FY 2020 BDBMC Investor - Leadership Engagement - Model & Framework</u>

| Investor Category | Investor Level | # of Investors | FY 2020 Total | FY 2021 Total | Total | General Focus |
|-------------------|----------------|----------------|---------------|---------------|------------|---|
| Cornerstone | \$50,000 + | 0 | \$ - | 0 | \$ - | Economic Transformation + Strategic Investments |
| CEO | \$20,000 | 1 | \$20,000 | 3 | \$60,000 | Business Recruitment + Branding |
| Leadership | \$10,000 | 2 | \$20,000 | 4 | \$40,000 | Business Climate + Competitiveness |
| Corporate | \$5,000 | 5 | \$25,000 | 10 | \$50,000 | Industry Development + BRE |
| Entrepreneur | \$2,500 | 7 | \$17,500 | 15 | \$37,500 | Business Assistance + Entrepreneurship |
| Ambassador | \$1,000 | 10 | \$10,000 | 20 | \$20,000 | Economic Development Knowledge + Understanding |
| | | 25 | \$ 92,500 | 52 | \$ 207,500 | |
| | | | | | | |

| Investor Category | # of Participants | Serve on Board of Directors | Attend Key Meetings | Complimentary Tickets at Annual Industry Appreciation, Mid- Year Meeting | Event Sponsorships | Complimentary Ads in Annual Who's Who Directory | Complimentary Ads in Small Business Resource Guide | Logo / Mention in Annual - Mid-Year Reports |
|-------------------|-------------------|--------------------------------|------------------------|--|-----------------------|---|--|---|
| Cornerstone | 7 | Eligible | All | 10 | 75% | Inside Covers | Inside Covers | Logo |
| CEO | 5 | Eligible | CEO Council | 10 | 50% | Full Page | Full Page | Logo |
| | | | Leadership | 4 | | | | |
| Leadership | 4 | Eligible | Council | | 25% | Half-Page | Half-Page | Logo |
| | | | То Ве | 3 | | | | |
| Corporate | 3 | | Determined | | 10% | | | Mention |
| | | | То Ве | 2 | | | | |
| Entrepreneur | 2 | | Determined | | | | | Mention |
| | | | То Ве | 1 | | | | |
| Ambassador | 1 | | Determined | | | | | Mention |
| | | | | | | | | |
| | | | | | | | | |

Partners get recognized for the level of their investment, new valued-added benefits and continued recognition as a valued partner and opportunity to serve on the Board of Directors as per Bylaws

Note: Additional value-added benefits including new digital communications to be added.



Martin County | Florida Economic Development Partnership

INVOLVEMENT BY INVESTMENT

Ambassador \$1,000

- Invitation to serve on the Ambassador Council Meets Quarterly
- Helps to build the community's economic development knowledge and understanding
- 2 Complimentary Tickets at BDBMC Signature Events
- Listing on investor honor roll
- Recipient of monthly electronic investor-only newsletter with updates on projects, business development efforts and regional economic development news
- Opportunity to Advertise in BDBMC Publications

Entrepreneur \$2,500

- Invitation to serve on the Entrepreneur Council Meets Quarterly
- Works to improve Martin County's entrepreneurial ecosystem and business assistance programs-initiatives
- 4 Complimentary Tickets at BDBMC Signature Events
- Ambassador level benefits

Corporate \$5.000

- Invitation to serve on the Corporate Council Meets Quarterly
- Leads the BDBMC's industry development and business retentionexpansion strategies
- Opportunity to Name Representative to the Business Visitation Team
- 8 Complimentary Tickets at BDBMC Signature Events
- Entrepreneur and Ambassador level benefits

Why Invest in Economic Development and the BDBMC?

Help develop a common vision and advance broad-based economic prosperity
Promote Martin County's competitive advantages and distinctiveness
Collaboratively address crucial business climate issues
Gain more industry and policy development insights
Influence positive change and grow networks
Strengthen regional assets through the power of partnerships



Martin County | Florida Economic Development Partnership

INVOLVEMENT BY INVESTMENT

Leadership \$10,000

- Invitation to serve on the Leadership Council Meets Quarterly
- Leads BDBMC efforts to improve Martin County's Business Climate and Economic Competitiveness
- Logo at BDBMC Signature Events
- Participation in Recruitment Efforts
- Invitations to VIP programs and special events hosted for clients or site selectors
- 1 Complimentary Table (10 seats) at BDBMC Signature Events with Priority Seating and Access to VIP Receptions
- Visibility on YesMartinFL.com and BDBMC.org including featured company spotlight
- Complimentary Half-Page Ad in Who's Who Directory and Small Business Resource Guide
- Ambassador, Entrepreneur and Corporate level benefits

\$25,000

- Invitation to serve on the CEO Council Meets Quarterly
- Drives Business Recruitment + Branding for Martin County | Florida as a business, headquarters and thought leadership destination
- Opportunity to participate in client site visits when appropriate
- Preferred listing in BDBMC print and online materials distributed to prospective clients
- Company Listing and headshot at BDBMC Signature Events
- 2 Complimentary Tables (20 seats) at BDBMC Business Awards + State of the Economy and Mid-Year Meetings (Signature Events) with Priority Seating and Access to VIP Receptions
- Complimentary Full-Page Ad in Who's Who Directory and Small Business Resource Guide
- First Consideration for participation in one sales or leadership mission annually
- Ambassador, Entrepreneur, Corporate and Leadership level benefits

Want the opportunity to help build a stronger, healthier economy in Martin County?

Contact: Joan K. Goodrich, Executive Director, 772.210.0211 or joan@bdbmc.org to discuss involvement by investment.

HOBE SOUND | HUTCHINSON ISLAND | JENSEN BEACH | MARTIN COUNTY | PALM CITY | SEWALL'S POINT | STUART | VILLAGE OF INDIANTOWN

1102 SE Monterey Commons Blvd. Ste. 207 | Stuart, Florida 34996 | 772.221.1380 | bdbmc.org | yesmartinfl.com

12/13/2019 11:23 AM

FY 2020 Final Approved Annual Budget (as of 9/24/19)

| Revenues | Final Approved FY 2020 Budget | Explanations | Initial Proposed FY 2020 Budget v. 6/1/2019 |
|------------------------------|----------------------------------|--|---|
| County Income | \$450,000 | | \$450,000 |
| Other Public Income | \$45,000 | City of Stuart (\$25,000); Village of Indiantown (\$20,000) | \$25,000 |
| Partner Income | \$0 | Chambers of Commerce, Industry Associations, Partners | \$17,000 |
| In-Kind Contributions | \$24,000 | Legal Services | \$24,000 |
| Program Fees | \$1,125 | 3 BAPs @ 15 participants @ \$25 | \$0 |
| Events-Sponsorship Income | \$30,000 | Annual Business Appreciation (\$20,000); Mid-Year (\$10,000) | \$26,000 |
| Investor Income | \$46,250 | 50% of Investor Income Scenario | \$0 |
| Interest Income | \$105 | Annual interest earned from all accounts | \$103 |
| Miscellaneous Income | \$0 | | \$0 |
| Grants and Aids Income | \$0 | New Category for Future Grants Received | \$0 |
| Total Revenues | \$596,480 | | \$542,103 |

| Expenses | Final Approved FY 2020 Budget | Explanations | Initial Proposed FY 2020 Budget v. 6/1/2019 | |
|---|-------------------------------------|--|---|--|
| Salaries & Benefits | \$289,000 | Executive Director; 2 Economic Development Coordinators; 1 P/T Admin. Assistant; Care Allowances; Health-Life Benefits; Retirement Contribution (7%) | \$266,559 | |
| Economic Development Programs & Services | \$45,000 | Business Assistance (\$30,000); Entrepreneurship-Industry Development-BRE (\$15,000) | \$75,000 | |
| Business Development & Marketing | \$23,000 | EFI Stakeholders (\$3,000); Updated Marketing Materials (\$10,000); Digital Advertising-Website-GIS Planning (\$10,000) | \$54,000 | |
| Travel & Entertainment | \$11,000 | Site Selector Chicago (\$3,000); ULI (\$3,000); Other (\$5,000) Previous category known as Travel- Mileage | \$7,200 | |
| Events & Forums | \$31,200 | Annual Business Appreciation (\$17,500); Mid-Year (\$7,500); CRA- CRE Forums (\$5,000); Local Events (\$1,200) | \$37,000 | |
| Outside Services | \$49,200 | Accounting (\$8,000); Audit (\$10,000); HR (\$7,200); PR Independent Contractor (\$24,000) | \$34,900 | |
| Occupancy | \$27,564 | | \$25,124 | |
| General Office | \$8,762 | Copier (\$2,500); Other Copies (\$1,000); Supplies (\$2,400); Storage (\$1,300); Sunbiz (\$62); Other (\$1,500) | \$20,025 | |
| Communications | \$8,700 | Telephone – Internet (\$6,300); Cell (\$2,400) | \$0 | |
| Computer: Equipment | \$3,500 | 1 Laptop with Docking Station | \$0 | |
| Computer: Software and Support | \$5,120 | Intuit (\$635); Domains (\$150); Constant Contact (\$960); QuickBooks (\$495); Microsoft Licenses (\$3,840) | \$13,335 | |

| Expenses | Final Approved FY 2020 Budget | Explanations | Initial Proposed FY 2020 Budget v. 6/1/2019 |
|-------------------------------------|-------------------------------------|--|---|
| Printing and Binding | \$11,500 | Small Biz Resource Guide (\$2,500); Who's Who (\$2,500); Market- Education Brochures (\$2,500); Other- Annual-Mid-Year Reports (\$4,000) | \$0 |
| Postage and Postal Services | \$1,400 | Postage (\$1,200); Services (\$200) | |
| Memberships | \$9,665 | Research Coast (\$5,000); ULI (\$750); FEDC (\$600); IEDC (\$610); CREW (\$405); Treasure Coast Manufacturing Association (\$750); Marine Industries Association (\$300) | \$6,245 |
| Subscriptions | \$11,495 | CoStar (\$4,995); Real Massive (\$5,000), Survey Monkey (\$420); Constant Contact (\$960); TC Palm (\$120) | \$0 |
| Insurance | \$4,190 | Liability (\$1,500); D&O (\$1,500); Crime (\$495); WC (\$695) | \$2,690 |
| Professional Development & Training | \$7,000 | IEDC (\$5,000); FEDC (\$2,000) | \$0 |
| In-Kind Services | \$24,000 | Legal Services; Previously reported in combined In-Kind – Outside Services line item. | \$0 |
| Contingency (1%) | \$5,000 | New category; Miscellaneous line item deleted. | \$25 |
| Operating Reserve Contribution | \$20,000 | Per new proposed policy. | \$0 |
| Depreciation | \$0 | | \$0 |
| Total Expenses | \$596,296 | | \$542,103 |
| Change in Net Income | \$184 | | \$0 |

The Business Development Board of Martin County is funded and supported by:























Business Development Board of Martin County 1002 SE Monterey Commons Boulevard – Ste. 207 Stuart, FL 34996

772.221.1380

www.bdbmc.org www.yesmartinfl.com